



## BOARD OF DIRECTORS

Thursday, July 20, 2023

Ausable Bayfield Conservation Authority Administration Centre  
Morrison Dam Conservation Area

10:00 a.m.

### AGENDA

1. Chair's Welcome and Call to Order
2. Land Acknowledgement Statement
3. Adoption of Agenda
4. Disclosure of Pecuniary Interest
5. Disclosure of intention to record this meeting by video and/or audio device
6. Approval of Minutes from June 15, 2023
7. Business Out of the Minutes
  
8. **Program Reports**
  - Report 1: (a) Development Review (O Reg147/06) – Daniel King  
(b) Violations/Appeals Update – Geoff Cade/Daniel King
  - Report 2: CA Act Update/Watershed Management Strategy Update – Kate Monk /Brian Horner
  - Report 3: 2<sup>nd</sup> Quarter Profit and Loss Statement – Brian Horner
  - Report 4: Five Year Forecast – Brian Horner
  - Report 5: Clinton Conservation Area Disc Golf Course – Nathan Schoelier
  
9. **PRESENTATION** – *ABCA Hazard Land Regulations – Managing the Risks* – Daniel King
  
10. **Correspondence**
11. New Business
12. **Committee of the Whole** – *property matter*
13. Adjournment

#### Upcoming Meetings and Events

August 24, 2023	Watershed Bus Tour – Directors and Staff
September 21, 2023	Board of Directors Meeting at 10:00 a.m.

## BOARD OF DIRECTORS MEETING

Thursday, June 15, 2023

Ausable Bayfield Conservation Authority Boardroom  
Morrison Dam Conservation Area

### HEARING

Pursuant to Ontario Regulation 147/06

(Development, Interference with Wetlands and Alterations to Shorelines and Watercourses)

#### DIRECTORS PRESENT

Ray Chartrand, Adrian Cornelissen, Jaden Hodgins, Dave Jewitt, Greg Lamport, Dave Marsh, Wayne Shipley, Marissa Vaughan

#### DIRECTORS ABSENT

Steve Herold

#### STAFF PRESENT

Geoff Cade, Tina Crown, Abbie Gutteridge, Brian Horner, Daniel King, Tracey McPherson, Meghan Tydd-Hrynyk

#### OTHERS PRESENT

Adam Johnson, Phil Alves

#### CALL TO ORDER

Chair Marissa Vaughan called the Hearing pursuant to Ontario Regulation 147/06 to order at 10:00 a.m. for consideration of Permit Application #2023-12.

Chair Vaughan stated the procedures for conducting the Hearing and asked Meghan Tydd-Hrynyk, Planning and Regulations Officer, to provide details on the application.

Ms. Tydd-Hrynyk advised that the subject property was located at 7512 Riverside Drive along north bank of the Ausable River. The entire property is located within a regulated area. The Ausable Bayfield Conservation Authority (ABCA) has regulatory responsibility of the floodplain area under Ontario Regulation 147/06, but does allow for moderate additions of living space (up to a 30 per cent increase on an existing structure). However, no increase in size is permitted for new developments.

The property owner did request a property search and were aware of flooding risk when the property was purchased. In 2021, they made an application to replace the holding tank, which was approved.

In February 2023, ABCA staff were provided with plans to tear down and rebuild the dwelling. The original plans were for a three-story dwelling; however, the owner reduced the size for a two-story dwelling. This building is approximately a 122 per cent increase in size from the existing dwelling. As this is classified as a new development, no increase in size is permitted in regulated areas.

Ms. Tydd-Hrynyk advised that permitting this development would put a new structure at risk, which could have financial implications for the owners, may put emergency services at risk, and has the potential to aggravate flooding issues on neighbouring properties and dwellings. As such, ABCA staff recommend that this permit be denied.

Chair Vaughan asked Adam Johnson to present as the applicant. Mr. Johnson asked Phil Alves, the designer of the proposed dwelling, to assist in his presentation. He noted that the acceptable 30 per cent increase to the current dwelling did not add enough living space. They noted that the structure would be built on helical piers, which will support the structure, and that there would be no foundation. They also noted that the holding tank would accommodate the size and occupants of the dwelling. Mr. Johnson said that they would like to make this a year-round dwelling rather than a seasonal cottage.

#### COMMITTEE OF THE WHOLE

##### **MOTION #BD 58/23**

**Moved by Dave Jewitt  
Seconded by Ray Chartrand**

**“RESOLVED, THAT the Board of Directors go into Committee of the Whole at 10:37 a.m. to discuss the information presented at the Hearing, with Brian Horner and Abbie Gutteridge remaining in attendance.”**

**Carried.**

##### **MOTION #BD 59/23**

**Moved by Dave Marsh  
Seconded by Ray Chartrand**

**“RESOLVED, THAT the Committee of the Whole rise and report at 10:52 a.m.**

**Carried.**

Those in attendance at the Hearing were invited back into the meeting and the Chair asked the Board for a decision.

##### **MOTION #BD 60/23**

**Moved by Ray Chartrand  
Seconded by Wayne Shipley**

**“RESOLVED, THAT the Ausable Bayfield Conservation Authority Board of Directors accept the staff recommendation to deny Permit Application #2023-12.”**

**Carried.**

**BOARD OF DIRECTORS MEETING**

DIRECTORS PRESENT

Ray Chartrand, Adrian Cornelissen, Jaden Hodgins, Dave Jewitt, Greg Lamport, Dave Marsh, Wayne Shipley, Marissa Vaughan

DIRECTORS ABSENT

Steve Herold

STAFF PRESENT

Elizabeth Balfour, Geoff Cade, Tina Crown, Abbie Gutteridge, Davin Heinbuck, Brian Horner, Daniel King, Tracey McPherson, Meghan Tydd-Hrynyk, Mari Veliz

CALL TO ORDER

Chair Marissa Vaughan called the meeting to order at 10:55 a.m., welcomed everyone in attendance, and read the Land Acknowledgement Statement. She welcomed Dave Jewitt back to the ABCA Board of Directors as representative for the Municipality of Central Huron.

ADOPTION OF AGENDA

**MOTION #BD 61/23**

**Moved Jaden Hodgins  
Seconded by Ray Chartrand**

**“RESOLVED, THAT the agenda for the June 15, 2023 Board of Directors Meeting be approved,”**

**Carried.**

DISCLOSURE OF PECUNIARY INTEREST

There were no disclosures of pecuniary interest at this meeting or from the previous meeting.

DISCLOSURE OF INTENTION TO RECORD

None

ADOPTION OF MINUTES

**MOTION #BD 62/23**

**Moved by Adrian Cornelissen  
Seconded by Jaden Hodgins**

**“RESOLVED, THAT the minutes of the Board of Directors meeting held on May 18, 2023 be adopted.”**

**Carried.**

**BUSINESS OUT OF THE MINUTES**

None

**PROGRAM REPORTS**

1. **(a) Development Review**

Daniel King, Regulations Coordinator, presented the Development Review report pursuant to Ontario Regulation 147/06 *Development, Interference with Wetlands and Alterations to Shorelines and Watercourses*. Through the application process, proposed developments within regulated areas are protected from flooding and erosion hazards. Staff granted permission for 2 *Applications for Permission* and 10 *Minor Works Applications*.

**(b) Violations/Appeals Update**

Geoff Cade, Water and Planning Manager, noted that ABCA staff are in talks with their lawyers about how to approach the numerous violations along the Lake Huron shoreline. There were no updates on current violations.

**MOTION #BD 63/23**

**Moved by Dave Jewitt  
Seconded by Ray Chartrand**

**“RESOLVED, THAT the Board of Directors affirm the approval of applications as presented in Program Report # 1 – a) Development Review and receive the Violations and Appeals update as presented.”**

**Carried.**

2. **Conservation Authorities Act Update – Progress Report**

Brian Horner, General Manager/Secretary-Treasurer, reported that the Quarterly Progress Report was completed and will be submitted to the Ontario Ministry of Natural Resources and Forestry by the end of June. He also noted that ABCA staff had met with most municipal councils to discuss the Draft Cost Apportioning Agreements for Category 3 programs and services and to date, reception has been positive. Six agreements should be in place shortly. Board members asked what would happen if a municipality chose not to enter into an agreement. Brian noted that staff would need to come to the Board with some recommendations and the Board would need to decide on a course of action.

**MOTION #BD 64/23**

**Moved by Wayne Shipley  
Seconded by Jaden Hodgins**

**“RESOLVED, THAT the report on the Conservation Authorities Act Update be received as presented.”**

**Carried.**

#### PRESENTATION

Elizabeth Balfour, Watershed Data Specialist, and Davin Heinbuck, Water Resources Coordinator presented the Healthy Lake Huron program to the Board of Directors. Elizabeth noted that ABCA had been working with a number of other conservation authorities, as well as the Ministry of Environment, Conservation and Parks (MECP), and the Ontario Ministry of Agriculture, Food, and Rural Affairs (OMAFRA) for more than 10 years on initiatives in the priority subwatersheds along Lake Huron. This partnership has provided a platform to research and try innovative technologies for monitoring. Focus has been on peer-to-peer learning, and they have worked closely with the agricultural industry and leaned on their expertise. Davin reported that the Healthy Lake Huron groups is actively working with municipal drainage engineers to incorporate various green structures, such as sediment traps or two-stage ditch designs, directly into the Municipal Drainage Act.

#### **MOTION #BD 65/23**

**Moved by Greg Lamport  
Seconded by Wayne Shipley**

**“RESOLVED, THAT the presentation on the Healthy Lake Huron program be received as presented for information purposes.”**

**Carried.**

#### COMMITTEE REPORTS

#### **MOTION #BD 66/23**

**Moved by Ray Chartrand  
Seconded by Jaden Hodgins**

**“RESOLVED, THAT the minutes of the Ausable Bayfield Conservation Foundation meeting held on May 24, 2023 be approved as circulate.”**

**Carried.**

#### CORRESPONDANCE

- a) Reference: Thank you letter from Bluewater Shoreline Residents Association  
File: A.5  
Brief: An email from Sue Haskett of the Bluewater Shoreline Residents Association, thanking Mari Veliz for her presentation at their Spring General Meeting, and for the staff work that went into the report. It has been included in their Water Quality Library as a resource for members.

- b) Reference: Letter of Confirmation from Central Huron  
File: A.10.1  
Brief: A letter from the Municipality of Central Huron confirming the appointment of Dave Jewitt to the ABCA Board of Directors, as approved by the Ministry of Nature Resources and Forestry.

NEW BUSINESS

1. Board Members have asked staff to bring a report on the planning policy regarding the size of additions on existing dwellings in regulated areas, and how it compares to other conservation authorities.

COMMITTEE OF THE WHOLE

None.

ADJOURNMENT

The meeting was adjourned at 12:01 p.m.

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Marissa Vaughan  
Chair

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Abigail Gutteridge  
Corporate Services Coordinator

*Copies of program reports are available upon request.  
Contact Abigail Gutteridge, Corporate Services Coordinator*

# ***ABCA Program Report***

**To:** Board of Directors  
**Date:** July 20, 2023  
**From:** Daniel King  
**Subject:** Applications for Permission - Ontario Regulation 147/06 - *Development, Interference with Wetlands and Alteration to Shorelines and Watercourses*

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The following *Applications for Permission* have been issued by staff since the last Board of Directors Meeting.

\* A Coastal Assessment was required as part of the application

\*\* Work commenced without a permit

## **Major Permits**

- (1) PERMIT #2023-30  
NAME: Thomas and Gillian Strong  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: construct a new residence  
COMPLETED APPLICATION RECEIVED ON DATE: May 16, 2023  
PERMISSION GRANTED BY STAFF DATE: June 1, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 12  
STAFF NAME: Andrew Bicknell
- (2) PERMIT #2023-32  
NAME: Lawrence and Sherry Pye  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: construct an elevated deck  
COMPLETED APPLICATION RECEIVED ON DATE: June 6, 2023  
PERMISSION GRANTED BY STAFF DATE: June 8, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 3  
STAFF NAME: Andrew Bicknell
- (3) PERMIT #2023-31  
NAME: Udmund and Patiricia Jacques  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: construct an addition to an existing residence  
COMPLETED APPLICATION RECEIVED ON DATE: May 11, 2023  
PERMISSION GRANTED BY STAFF DATE: June 8, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 20  
STAFF NAME: Andrew Bicknell

(4) PERMIT #2023-34  
NAME: Karen & Jeff Prossler  
MUNICIPALITY: Bluewater  
PERMISSION TO: replace and repair shore protection  
COMPLETED APPLICATION RECEIVED ON DATE: June 13, 2023  
PERMISSION GRANTED BY STAFF DATE: June 22, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 7  
STAFF NAME: Daniel King

## **Minor Permits**

- (1) PERMIT # MW2023-33  
NAME: Stephen Kadleck  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: repair stone shore protection  
COMPLETED APPLICATION RECEIVED ON DATE: May 23, 2023  
PERMISSION GRANTED BY STAFF DATE: June 9, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 12  
STAFF NAME: Daniel King
- (2) PERMIT # MW2023-24  
NAME: David Gill  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: install docking  
COMPLETED APPLICATION RECEIVED ON DATE: March 31, 2023  
PERMISSION GRANTED BY STAFF DATE: June 13, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 51  
STAFF NAME: Andrew Bicknell
- (3) PERMIT # MW2023-36  
NAME: William & Carolyn Young  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: construct a shed  
COMPLETED APPLICATION RECEIVED ON DATE: June 13, 2023  
PERMISSION GRANTED BY STAFF DATE: June 15, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 2  
STAFF NAME: Daniel King
- (4) PERMIT # MW2023-40  
NAME: Enbridge Gas Inc.  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: install underground gas utility  
COMPLETED APPLICATION RECEIVED ON DATE: May 10, 2023  
PERMISSION GRANTED BY STAFF DATE: June 15, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 26  
STAFF NAME: Andrew Bicknell

- (5) PERMIT # MW2023-37  
NAME: Enbridge Gas Inc.  
MUNICIPALITY: Bluewater  
PERMISSION TO: install underground gas utility  
COMPLETED APPLICATION RECEIVED ON DATE: June 13, 2023  
PERMISSION GRANTED BY STAFF DATE: June 20, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 5  
STAFF NAME: Andrew Bicknell
- (6) PERMIT # MW2023-41  
NAME: Enbridge Gas Inc.  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: install underground gas utility  
COMPLETED APPLICATION RECEIVED ON DATE: April 27, 2023  
PERMISSION GRANTED BY STAFF DATE: June 21, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 38  
STAFF NAME: Andrew Bicknell
- (7) PERMIT # MW2023-35  
NAME: Enbridge Gas Inc.  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: install underground gas utility  
COMPLETED APPLICATION RECEIVED ON DATE: May 5, 2023  
PERMISSION GRANTED BY STAFF DATE: June 13, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 26  
STAFF NAME: Andrew Bicknell
- (8) PERMIT # MW2023-34  
NAME: Enbridge Gas Inc.  
MUNICIPALITY: Lucan – Biddulph  
PERMISSION TO: install underground gas utility  
COMPLETED APPLICATION RECEIVED ON DATE: April 26, 2023  
PERMISSION GRANTED BY STAFF DATE: June 13, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 33  
STAFF NAME: Andrew Bicknell
- (9) PERMIT # MW2023-41  
NAME: Enbridge Gas Inc.  
MUNICIPALITY: Lambton Shores  
PERMISSION TO: install underground gas utility  
COMPLETED APPLICATION RECEIVED ON DATE: April 27, 2023  
PERMISSION GRANTED BY STAFF DATE: June 22, 2023  
NUMBER OF BUSINESS DAYS TO REVIEW: 39  
STAFF NAME: Andrew Bicknell

(10) PERMIT # MW2023-39

NAME: Enbridge Gas Inc.

MUNICIPALITY: Bluewater

PERMISSION TO: install underground gas utility

COMPLETED APPLICATION RECEIVED ON DATE:

May 15, 2023

PERMISSION GRANTED BY STAFF DATE:

June 15, 2023

NUMBER OF BUSINESS DAYS TO REVIEW:

21

STAFF NAME:

Andrew Bicknell

(11) PERMIT # MW2023-43

NAME: Quadro Communications

MUNICIPALITY: Lucan Biddulph

PERMISSION TO: Directional drill under a watercourse for utilities

COMPLETED APPLICATION RECEIVED ON DATE:

May 30, 2023

PERMISSION GRANTED BY STAFF DATE:

June 26, 2023

NUMBER OF BUSINESS DAYS TO REVIEW:

20

STAFF NAME:

Meghan Tydd-Hrynyk

(12) PERMIT # MW2023-44

NAME: Quadro Communications

MUNICIPALITY: Lucan Biddulph

PERMISSION TO: Directional drill under a watercourse for utilities

COMPLETED APPLICATION RECEIVED ON DATE:

May 30, 2023

PERMISSION GRANTED BY STAFF DATE:

June 26, 2023

NUMBER OF BUSINESS DAYS TO REVIEW:

20

STAFF NAME:

Meghan Tydd-Hrynyk

(13) PERMIT # MW2023-45

NAME: Quadro Communications

MUNICIPALITY: Lucan Biddulph

PERMISSION TO: Directional drill under a watercourse for utilities

COMPLETED APPLICATION RECEIVED ON DATE:

May 30, 2023

PERMISSION GRANTED BY STAFF DATE:

June 26, 2023

NUMBER OF BUSINESS DAYS TO REVIEW:

20

STAFF NAME:

Meghan Tydd-Hrynyk

(14) PERMIT # MW2022-102A

NAME: Tim & Sheri Staffen

MUNICIPALITY: Bluewater

PERMISSION TO: Renewal for a roof replacement on an existing dwelling

STAFF NAME:

Daniel King

(15) PERMIT # MW2023-38

NAME: Eastlink

MUNICIPALITY: South Huron

PERMISSION TO: undertake a watercourse crossing with communications conduit

COMPLETED APPLICATION RECEIVED ON DATE: June 12, 2023

PERMISSION GRANTED BY STAFF DATE: June 30, 2023

NUMBER OF BUSINESS DAYS TO REVIEW: 14

STAFF NAME: Andrew Bicknell

(16) PERMIT # MW2003-25N

NAME: Sugarbush Campground

MUNICIPALITY: Bluewater

PERMISSION TO: Renewal for blanket permit within the park

STAFF NAME: Meghan Tydd-Hrynyk

## *ABCA Program Report*

To: Board of Directors  
Date: July 20, 2023  
From: Kate Monk, Projects Coordinator  
Subject: Watershed-Based Resource Management Strategy

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### **Background**

This is the first progress report on the Watershed-Based Resource Management Strategy. The document - which is a requirement of the *Conservation Authorities Act* - will update past watershed strategies, integrate new information and guide the ABCA. Please refer to the April 13, 2023, board report for background information.

Upon approval in principle, the information in this report will be posted for public consultation on the ABCA website. Following the commenting period, the information will be brought back to the board for final approval.

### **Vision and Mission**

The mission and vision statements for Ausable Bayfield Conservation Authority were developed by a diverse group of 34 community members who created the guiding document *The Path Forward: Your Community Conservation Strategy for Ausable Bayfield Watersheds (2012)*. These statements are still applicable.

**Mission:** Protect, improve, conserve, and restore the watershed in partnership with the community.

**Vision:** Healthy watersheds where human needs and the needs of the natural environment are in balance.

### **Strategic Priorities**

There are many facets to water management and no single organization can do all that is needed. It is important to set priorities within the ABCA's mandate and capacity. Although these are priorities for the ABCA, they will be carried out in collaboration with government, organizations and the community.

The following four strategic priorities are identified:

1. Protecting life and minimizing property damage from flooding and erosion.
2. Improving the health of the watersheds.
3. Managing land holdings in a responsible and sustainable way.
4. Protecting sources of drinking water for current and future generations.

## **Guiding Principles**

Guiding principles are intended to be at a high-level and establish the fundamental approach to decision-making. These principles will provide the context for the objectives and inform the design and delivery of ABCA programs and services

1. Conservation, restoration, development, and management of natural resources is best implemented on a watershed basis.
2. Indigenous communities have a unique relationship with the land and its resources. The ABCA recognizes the importance of consulting with Indigenous communities on watershed management initiatives that may affect their Section 35 Aboriginal or treaty rights.
3. Integrated watershed management recognizes the cumulative impacts of land use. Actions on the land impact the health and sustainability of natural resources and communities. This also has implications for climate change adaptation measures.
4. Integrated watershed management supports sustainable communities by integrating the environment, economy and society issues including health, safety, and sustainability.
5. The watershed-based resource management strategy provides the necessary framework for identifying and assessing resource conditions, trends, risks, and issues and implementing the delivery of programs to manage them.
6. The watershed-based resource management strategy informs policy and decision-making by the Conservation Authority, participating municipalities, and other partners.
7. Water and other natural resources are vital natural assets. They buffer the impacts of climate change, mitigate natural hazards, filter contaminants, assimilate waste, sustain biodiversity, and provide green spaces for recreation, among other community benefits.
8. Integrated watershed management is a shared responsibility among Conservation Authorities, municipalities, government agencies and citizens.
9. Resource management decisions are integrated and transparent and take into consideration a broad range of community uses, needs, and values, including ecosystem needs.
10. Climate change has and will continue to have an impact on all aspects of watershed management including floodplain and shoreline management, water quality, aquatic and terrestrial species, development, and human health.

## **Objectives**

Objectives are set to help an organization achieve its mandate and provide the context for programs and services.

The ABCA promotes an integrated watershed management approach to managing the watersheds based on the cause-effect relationship between human activities and the healthy state of the environment. Climate change has implications for all objectives.

1. Develop and maintain programs that will protect life and property from natural hazards such as flooding and erosion.

The ABCA works in partnership with municipalities to protect life and property through programs that minimize or prevent the impact of natural hazards such as flooding and erosion.

2. Ensure rivers, lakes and streams are responsibly managed and restored.

Based on watersheds, the ABCA has a long history of stewardship of rivers, lakes and streams through watershed-based programs that work with nature to protect, restore and effectively manage water resources.

3. Preserve, protect, enhance, the ecological integrity of the Ausable Bayfield watersheds.

What happens on land is reflected in our water and ecosystems. Conservation Authority programs protect, manage and restore woodlands, wetlands and natural habitat and promote watershed stewardship practices. Effective research, monitoring and evaluation will track progress and inform decision-making.

4. Provide opportunities for the public to learn from, enjoy, and respect the watersheds.

Education programs provide opportunities for citizens to understand and appreciate the value of their local environment as well as the social and economic benefits of conservation. Knowledge of local watersheds and the ways land use activities influence watersheds leads to decision-making and behavior with a conservation lens.

5. Mitigate the potential risk to drinking water sources to assist in providing a sustainable and clean water supply for communities and ecosystems.

Protecting the sources of drinking water is the first barrier to protecting drinking water from contamination. ABCA has special responsibilities as lead source protection authority for delivery of drinking water source protection planning, in the Ausable Bayfield Maitland Valley Source Protection Region, through the Ontario *Clean Water Act, 2006*. ABCA has been delegated municipal Risk Management Office duties by a number of local municipalities.

6. Implement land protection through land acquisition and sound management of lands owned and managed by the ABCA.

Protecting environmentally important properties through ownership supports integrated watershed management. The lands are important community assets for climate change mitigation, green space, passive recreation, education and overall well-being. Management is guided by the Conservation Lands Strategy, Forest Management Plan and Environmental Farm Plan.

7. Build community partnerships and engagement at all levels.

Integrated watershed management is a shared responsibility. The ABCA works with the community to enable action leads to protection of life and property, healthy ecosystems, sustainable communities, and a vibrant economy. This includes collaborating with organizations, agencies and various levels of government on projects and services. The ABCA will continue to connect with the Indigenous community on programs, services and projects.

8. Demonstrate organizational excellence and sustainability.

The ABCA fosters efficient, effective, and client-focussed programs and services by engaging employees in a strong culture of collaboration and continuous improvement. The ABCA seeks diverse funding sources and leverages municipal funding with support from other government agencies and self-generated revenue.

### **Recommendation**

Recommended that, the draft ABCA vision, mission, strategic priorities, guiding principles and objectives be approved for circulation for public consultation.



**Statement of Profit & Loss**  
January through June

Accrual Basis

Table 1A: Consolidated - Projected

	2022	2023	2023				% of
	Actual	Annual	Total			Projected	
	1st Six Months	Budget	1st Qtr	2nd Qtr	Six Months	Dec 31 '23	
<b>Revenue</b>							
Grant, Provincial/Federal	314,959	373,313	68,560	108,391	176,951	363,161	97%
Levy, General	559,594	1,149,361	0	574,681	574,681	1,149,361	100%
Levy, Projects	124,800	253,340	0	126,676	126,676	253,340	100%
Levy, Special Benefit	0	83,506	0	0	0	83,506	100%
Rental	38,649	61,969	2,843	35,484	38,327	67,052	108%
Conservation Area User Fees	33,164	110,900	2,052	37,295	39,348	110,900	100%
Sales & Service	453,657	714,311	354,915	140,048	494,963	780,115	109%
Donations	6,029	1,000	337	170,402	170,739	170,739	17074%
Interest	13,762	25,000	20,759	15,321	36,080	71,080	284%
Partnership Contributions	384,076	1,039,196	330,064	190,377	520,441	1,086,974	105%
Sundry	38	0	0	0	0	0	0%
Deferred from Prior Year - Revenue	1,367,944	1,355,612	1,322,720	0	1,322,720	1,322,720	98%
Deferred to Future Year - Expense	0	(769,977)	0	0	0	(745,600)	97%
<b>Total Revenue</b>	<b>3,296,672</b>	<b>4,397,531</b>	<b>2,102,250</b>	<b>1,398,676</b>	<b>3,500,925</b>	<b>4,713,347</b>	<b>107%</b>
<b>Expense</b>							
Purchased Services	180,132	448,574	136,059	114,501	250,561	501,704	112%
Advertising	3,995	9,021	852	920	1,772	3,545	39%
Memberships, Dues, Licenses	44,335	58,095	18,579	22,996	41,575	57,047	98%
Maintenance and Repair	51,544	49,999	20,481	2,512	22,994	45,987	92%
Property Taxes	24,354	62,129	12,503	11,750	24,253	58,208	94%
Office Operations	66,272	122,396	40,598	23,686	64,284	116,489	95%
Rental	5,842	12,039	3,300	2,973	6,273	12,546	104%
Training and Development	5,017	19,603	1,300	4,798	6,098	12,195	62%
Travel Costs and Accommodations	2,050	12,937	2,741	6,291	9,032	18,063	140%
Uniforms	685	7,850	512	1,892	2,404	7,500	96%
Utilities	19,974	39,925	10,363	11,455	21,817	43,634	109%
Vehicles and Field Equipment	33,674	97,492	14,891	23,604	38,495	90,590	93%
Program	415,942	748,528	200,447	310,382	510,829	790,929	106%
Board Of Director's	5,870	26,027	3,768	8,904	12,671	25,343	97%
Wages and Benefits	1,240,024	2,707,640	661,940	665,929	1,327,869	2,712,730	100%
<b>Total Operating Expense</b>	<b>2,099,710</b>	<b>4,422,255</b>	<b>1,128,334</b>	<b>1,212,594</b>	<b>2,340,928</b>	<b>4,496,511</b>	<b>102%</b>
<b>Net Operating Income</b>	<b>1,196,962</b>	<b>(24,724)</b>	<b>973,915</b>	<b>186,082</b>	<b>1,159,997</b>	<b>216,836</b>	
<b>Other (Income) Expense</b>							
Capital	14,956	102,105	5,174	256,747	261,921	261,921	257%
Amortization	89,756	160,599	42,724	41,444	84,167	167,057	104%
Investment Income - Earned	(37,298)	0	(31,037)	(25,181)	(56,218)	0	0%
Investment Income - Unearned	613,259	0	(158,710)	820	(157,890)	0	0%
From Reserve - Revenue	(73,204)	(162,124)	(40,531)	(40,531)	(81,062)	(162,124)	100%
Reserves - Expenses	22,526	35,295	7,501	110,147	117,648	135,296	383%
<b>Total Other Expense</b>	<b>629,995</b>	<b>135,875</b>	<b>(174,879)</b>	<b>343,445</b>	<b>168,566</b>	<b>402,150</b>	<b>296%</b>
<b>Net Income</b>	<b>566,968</b>	<b>(160,599)</b>	<b>1,148,795</b>	<b>(157,363)</b>	<b>991,431</b>	<b>(185,314)</b>	



## Ausable Bayfield Conservation Authority

71108 Morrison Line, RR 3  
Exeter, ON N0M 1S5

### Statement of Profit & Loss

January through June

Accrual Basis

Table 1: Consolidated

	2022		2023			% of Budget
	Actual		Total	Annual	% of	
	1st Six Months	1st Qtr	2nd Qtr	Six Months	Budget	Budget
<b>Revenue</b>						
Grant, Provincial/Federal	314,959	68,560	108,391	176,951	373,313	47%
Levy, General	559,594	0	574,681	574,681	1,149,361	50%
Levy, Projects	124,800	0	126,676	126,676	253,340	50%
Levy, Special Benefit	0	0	0	0	83,506	0%
Rental	38,649	2,843	35,484	38,327	61,969	62%
Conservation Area User Fees	33,164	2,052	37,295	39,348	110,900	35%
Sales & Service	453,657	354,915	140,048	494,963	714,311	69%
Donations	6,029	337	170,402	170,739	1,000	17074%
Interest	13,762	20,759	15,321	36,080	25,000	144%
Partnership Contributions	384,076	330,064	190,377	520,441	1,039,196	50%
Sundry	38	0	0	0	0	100%
Deferred from Prior Year - Revenue	1,367,944	1,322,720	0	1,322,720	1,355,612	98%
Deferred to Future Year - Expense	0	0	0	0	(769,977)	0%
<b>Total Revenue</b>	<b>3,296,672</b>	<b>2,102,250</b>	<b>1,398,676</b>	<b>3,500,925</b>	<b>4,397,531</b>	<b>80%</b>
<b>Expense</b>						
Purchased Services	180,132	136,059	114,501	250,561	448,574	56%
Advertising	3,995	852	920	1,772	9,021	20%
Memberships, Dues, Licenses	44,335	18,579	22,996	41,575	58,095	72%
Maintenance and Repair	51,544	20,481	2,512	22,994	49,999	46%
Property Taxes	24,354	12,503	11,750	24,253	62,129	39%
Office Operations	66,272	40,598	23,686	64,284	122,396	53%
Rental	5,842	3,300	2,973	6,273	12,039	52%
Training and Development	5,017	1,300	4,798	6,098	19,603	31%
Travel Costs and Accommodations	2,050	2,741	6,291	9,032	12,937	70%
Uniforms	685	512	1,892	2,404	7,850	31%
Utilities	19,974	10,363	11,455	21,817	39,925	55%
Vehicles and Field Equipment	33,674	14,891	23,604	38,495	97,492	39%
Program	415,942	200,447	310,382	510,829	748,528	68%
Board Of Director's	5,870	3,768	8,904	12,671	26,027	49%
Wages and Benefits	1,240,024	661,940	665,929	1,327,869	2,707,640	49%
<b>Total Operating Expense</b>	<b>2,099,710</b>	<b>1,128,333</b>	<b>1,212,594</b>	<b>2,340,927</b>	<b>4,422,255</b>	<b>53%</b>
<b>Net Operating Income</b>	<b>1,196,962</b>	<b>973,916</b>	<b>186,082</b>	<b>1,159,998</b>	<b>(24,724)</b>	
<b>Other (Income) Expense</b>						
Capital	14,956	5,174	256,747	261,921	102,105	257%
Amortization	89,756	42,724	41,444	84,167	160,599	52%
Investment Income - Earned	(37,298)	(31,037)	(25,181)	(56,218)	0	100%
Investment Income - Unearned	613,259	(158,710)	820	(157,890)	0	100%
From Reserve - Revenue	(73,204)	(40,531)	(40,531)	(81,062)	(162,124)	50%
Reserves - Expenses	22,526	7,501	110,147	117,648	35,295	333%
<b>Total Other Expense</b>	<b>629,995</b>	<b>(174,879)</b>	<b>343,445</b>	<b>168,566</b>	<b>135,875</b>	<b>124%</b>
<b>Net Income</b>	<b>566,968</b>	<b>1,148,795</b>	<b>(157,363)</b>	<b>991,432</b>	<b>(160,599)</b>	



## Ausable Bayfield Conservation Authority

71108 Morrison Line, RR 3  
Exeter, ON N0M 1S5

### Statement of Profit & Loss January through June

Accrual Basis

Table 2: Drinking Water Source Protection

	2022	2023				% of Budget
	Actual	1st Qtr	2nd Qtr	Total	Annual	
	1st Six Months			Six Months	Budget	
<b>Revenue</b>						
Grant, Provincial/Federal	149,042	0	0	0	251,504	0%
Interest	518	473	799	1,272	1,000	127%
Deferred from Prior Year - Revenue	47,261	120,595	0	120,595	31,150	387%
Deferred to Future Year - Expense	0	0	0	0	(15,755)	0%
<b>Total Revenue</b>	<b>196,822</b>	<b>121,068</b>	<b>799</b>	<b>121,867</b>	<b>267,899</b>	<b>45%</b>
<b>Expense</b>						
Purchased Services	7,440	7,781	3,272	11,052	23,500	47%
Advertising	0	172	0	172	800	21%
Memberships, Dues, Licenses	458	67	369	436	0	100%
Office Operations	13,588	13,099	675	13,774	20,604	67%
Rental	3,621	1,854	1,709	3,563	7,000	51%
Training and Development	41	0	46	46	300	15%
Travel Costs and Accommodations	77	227	436	663	1,100	60%
Uniforms	0	0	0	0	350	0%
Utilities	690	345	345	690	1,407	49%
Vehicles and Field Equipment	41	107	0	107	1,020	11%
Program	0	0	0	0	50	0%
Board Of Director's	295	446	4,285	4,731	13,689	35%
Wages and Benefits	79,386	51,142	45,135	96,277	198,079	49%
<b>Total Operating Expense</b>	<b>105,636</b>	<b>75,239</b>	<b>56,272</b>	<b>131,511</b>	<b>267,899</b>	<b>49%</b>
<b>Net Operating Income</b>	<b>91,186</b>	<b>45,829</b>	<b>(55,473)</b>	<b>(9,645)</b>	<b>0</b>	<b>100%</b>
Other (Income) Expense						
From Reserve - Revenue	0	0	0	0	0	100%
<b>Total Other Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100%</b>
<b>Net Income</b>	<b>91,186</b>	<b>45,829</b>	<b>(55,473)</b>	<b>(9,645)</b>	<b>0</b>	



## Ausable Bayfield Conservation Authority

71108 Morrison Line, RR 3  
Exeter, ON N0M 1S5

### Statement of Profit & Loss

January through June

Accrual Basis

Table 3: Excluding Drinking Water Source Protection

	2022	2023				% of Budget
	Actual	1st Qtr	2nd Qtr	Total	Annual	
	1st Six Months			Six Months	Budget	
<b>Revenue</b>						
Grant, Provincial/Federal	165,917	68,560	108,391	176,951	121,809	145%
Levy, General	559,594	0	574,681	574,681	1,149,361	50%
Levy, Projects	124,800	0	126,676	126,676	253,340	50%
Levy, Special Benefit	0	0	0	0	83,506	0%
Rental	38,649	2,843	35,484	38,327	61,969	62%
Conservation Area User Fees	33,164	2,052	37,295	39,348	110,900	35%
Sales & Service	453,657	354,915	140,048	494,963	714,311	69%
Donations	6,029	337	170,402	170,739	1,000	17074%
Interest	13,244	20,286	14,522	34,808	24,000	145%
Partnership Contributions	384,076	330,064	190,377	520,441	1,039,196	50%
Sundry	38	0	0	0	0	100%
Deferred from Prior Year - Revenue	1,320,683	1,202,125	0	1,202,125	1,324,462	91%
Deferred to Future Year - Expense	0	0	0	0	(754,222)	0%
<b>Total Revenue</b>	<b>3,099,850</b>	<b>1,981,182</b>	<b>1,397,877</b>	<b>3,379,058</b>	<b>4,129,632</b>	<b>82%</b>
<b>Expense</b>						
Purchased Services	172,691	128,279	111,230	239,509	425,074	56%
Advertising	3,995	680	920	1,600	8,221	19%
Memberships, Dues, Licenses	43,876	18,512	22,626	41,139	58,095	71%
Maintenance and Repair	51,544	20,481	2,512	22,994	49,999	46%
Property Taxes	24,354	12,503	11,750	24,253	62,129	39%
Office Operations	52,685	27,499	23,011	50,510	101,792	50%
Rental	2,221	1,446	1,264	2,710	5,039	54%
Training and Development	4,976	1,300	4,752	6,052	19,303	31%
Travel Costs and Accommodations	1,973	2,514	5,855	8,369	11,837	71%
Uniforms	685	512	1,892	2,404	7,500	32%
Utilities	19,284	10,018	11,110	21,127	38,518	55%
Vehicles and Field Equipment	33,634	14,783	23,604	38,388	96,472	40%
Program	415,942	200,447	310,382	510,829	748,478	68%
Board Of Director's	5,574	3,322	4,618	7,940	12,338	64%
Wages and Benefits	1,160,638	610,799	620,794	1,231,592	2,509,561	49%
<b>Total Operating Expense</b>	<b>1,994,073</b>	<b>1,053,094</b>	<b>1,156,321</b>	<b>2,209,416</b>	<b>4,154,356</b>	<b>53%</b>
<b>Net Operating Income</b>	<b>1,105,777</b>	<b>928,088</b>	<b>241,555</b>	<b>1,169,643</b>	<b>(24,724)</b>	
<b>Other (Income) Expense</b>						
Capital	14,956	5,174	256,747	261,921	102,105	257%
Amortization	89,756	42,724	41,444	84,167	160,599	52%
Investment Income - Earned	(37,298)	(31,037)	(25,181)	(56,218)	0	100%
Investment Income - Unearned	613,259	(158,710)	820	(157,890)	0	100%
From Reserve - Revenue	(73,204)	(40,531)	(40,531)	(81,062)	(162,124)	50%
Reserves - Expenses	22,526	7,501	110,147	117,648	35,295	333%
<b>Total Other Expense</b>	<b>629,995</b>	<b>(174,879)</b>	<b>343,445</b>	<b>168,566</b>	<b>135,875</b>	<b>124%</b>
<b>Net Income</b>	<b>475,783</b>	<b>1,102,967</b>	<b>(101,890)</b>	<b>1,001,077</b>	<b>(160,599)</b>	

**Ausable Bayfield Conservation Authority  
Proposed Five Year Forecast 2024 - 2028**

July 20 '23

**5 Year %  
Average  
Increase**

Account	Approved 2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
Operating Levy - Category 1	\$1,034,431	\$1,134,861	\$1,158,202	\$1,183,431	\$1,209,324	\$1,235,695
Operating Levy - Category 1 Projects	\$180,440	\$334,056	\$348,312	\$294,272	\$210,982	\$232,183
Operating Levy - Category 2	\$6,500	\$0	\$0	\$0	\$0	\$0
Operating Levy - Category 3	\$181,331	\$232,711	\$254,352	\$260,851	\$291,276	\$281,419
	<b>\$1,402,702</b>	<b>\$1,701,629</b>	<b>\$1,760,866</b>	<b>\$1,738,554</b>	<b>\$1,711,582</b>	<b>\$1,749,296</b>

4.84

## Ausable Bayfield Conservation Authority

## Proposed Five Year Forecast 2024 - 2028

July 20 '23

5 Year %  
Average

Description	Approved	Proposed Five Year					Increase
	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	
<b>Operating Levy</b>							
<b>Operating Levy - Category 1</b>							
Corporate Services	640,994	671,120	684,105	698,899	713,999	729,411	2.62
Flood Plain Mgt	143,084	149,944	153,680	157,494	161,385	165,356	2.94
Environmental Monitoring	237,541	252,086	257,219	262,456	267,798	273,248	2.85
DWSP	0	0	0	0	0	0	
Property Management	(0)	(0)	(0)	(0)	(0)	(0)	
Recreation	162	49,200	50,691	52,214	53,775	55,373	
Stewardship	0	0	0	0	0	0	
Vehicle and Equipment	0	0	0	0	0	0	
Amortization	5,302	5,162	5,158	5,018	5,018	4,957	(1.33)
Capital/Reserve	7,350	7,350	7,350	7,350	7,350	7,350	0.00
	<b>1,034,432</b>	<b>1,134,862</b>	<b>1,158,202</b>	<b>1,183,431</b>	<b>1,209,324</b>	<b>1,235,695</b>	<b>3.66</b>
<b>Operating Levy - Category 1 Projects</b>							
Corporate Services	33,250	15,000	15,000	10,000	0	18,217	
Flood Plain Mgt	3,276	59,733	45,437	20,352	12,831	12,186	320.45
Environmental Monitoring	117,388	232,452	260,858	236,755	170,836	174,309	15.04
Property Management	6,526	6,872	7,017	7,165	7,316	7,470	2.75
Recreation	20,000	20,000	20,000	20,000	20,000	20,000	0.00
	<b>180,440</b>	<b>334,056</b>	<b>348,312</b>	<b>294,272</b>	<b>210,982</b>	<b>232,183</b>	<b>11.13</b>
<b>Total Operating Levy - Category 1</b>	<b>1,214,872</b>	<b>1,468,918</b>	<b>1,506,514</b>	<b>1,477,702</b>	<b>1,420,306</b>	<b>1,467,878</b>	<b>4.20</b>

**Ausable Bayfield Conservation Authority**  
**Proposed Five Year Forecast 2024 - 2028**

July 20 '23

Description	Project #	Approved	Proposed Five Year					
		2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	
<b>Operating Levy - Category 1 Projects</b>								
<b>Corporate Services</b>								
Wage Market Check	1010	\$8,250	\$0	\$0	\$0	\$0	\$18,217	
CA Act Update	1010	\$5,000	\$0	\$0	\$0	\$0	\$0	
Watershed Based Resource Management Strategy	1010	\$20,000	\$15,000	\$0	\$0	\$0	\$0	
Admin Centre Major Repairs	1020	\$0	\$0	\$15,000	\$10,000	\$0	\$0	
		<b>\$33,250</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$18,217</b>	#DIV/0!
<b>Flood Plain Management</b>								
Parkhill Dam WECI	4172 & 4272	\$0	\$1,518	\$5,157	\$921	\$935	\$950	
Walker Drain Major Maintenance	4173	\$0	\$1,000	\$0	\$0	\$0	\$0	
Morrison Dam WECI	4171 & 4271	\$0	\$1,393	\$4,407	\$671	\$685	\$700	
Gauge Maintenance	4311	\$0	\$0	\$0	\$15,333	\$7,729	\$0	
Watershed Model & Systems Update	43's	\$0	\$52,500	\$32,500	\$0	\$0	\$7,000	
Port Franks Monitoring & E.C	44's	\$3,276	\$3,322	\$3,374	\$3,427	\$3,481	\$3,536	
		<b>\$3,276</b>	<b>\$59,733</b>	<b>\$45,437</b>	<b>\$20,352</b>	<b>\$12,831</b>	<b>\$12,186</b>	320.45
<b>Environmental Monitoring</b>								
Shoreline Erosion Stations	5102	\$0	\$15,100	\$0	\$0	\$0	\$0	
Nature-Based Solutions Management	5104	\$0	\$7,345	\$7,492	\$7,643	\$7,797	\$7,955	
CA Mapping & Geoportal Mtce	5120	\$2,990	\$3,800	\$3,880	\$3,962	\$4,046	\$4,131	
Core Data Base (Mtce)	5121	\$30,175	\$31,784	\$36,654	\$37,406	\$34,517	\$35,220	
Shoreline Mgt Policy Review	5122	\$0	\$5,360	\$5,472	\$5,586	\$5,702	\$5,821	
Municipal Drain File Scanning	5123	\$0	\$6,045	\$6,045	\$0	\$0	\$0	
Sinkhole Study Annual	5124	\$0	\$6,800	\$31,951	\$32,105	\$7,262	\$7,419	
Regulations Database	5125	\$0	\$6,600	\$10,500	\$0	\$0	\$0	
Stormwater Mgt Policy Review	5126	\$0	\$29,500	\$0	\$0	\$0	\$0	
Climate Change Study	5127	\$6,000	\$0	\$0	\$0	\$0	\$0	
Flood Forecsating & Warning System	5129	\$0	\$15,200	\$20,225	\$0	\$0	\$0	
Regulations Policy Update	5136	\$0	(\$0)	\$31,500	\$40,750	\$0	\$0	
Fisheries & Drain Assessments	5140	\$23,000	\$24,400	\$24,991	\$25,493	\$26,005	\$26,527	
Water Monitoring - PGMN	5152	\$38,408	\$44,354	\$45,248	\$46,159	\$47,089	\$48,038	
Water Monitoring - PQWMN	5154	\$15,000	\$34,312	\$35,011	\$35,725	\$36,452	\$37,195	
Low Water Response	5155	\$1,815	\$1,851	\$1,888	\$1,926	\$1,965	\$2,004	
		<b>\$117,388</b>	<b>\$232,451</b>	<b>\$260,858</b>	<b>\$236,755</b>	<b>\$170,836</b>	<b>\$174,309</b>	15.04
<b>Property Management</b>								
Phragmites Mgt on ABCA Lands	6050	\$6,526	\$6,872	\$7,017	\$7,165	\$7,316	\$7,470	
		<b>\$6,526</b>	<b>\$6,872</b>	<b>\$7,017</b>	<b>\$7,165</b>	<b>\$7,316</b>	<b>\$7,470</b>	2.75
<b>Recreation</b>								
CA Maintenance & Upgrades	6599	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	
Bannockburn CA	6510	\$10,000	\$0	\$0	\$0	\$0	\$0	
		<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	0.00
<b>Grand Total</b>		<b>\$180,440</b>	<b>\$334,056</b>	<b>\$348,312</b>	<b>\$294,272</b>	<b>\$210,982</b>	<b>\$232,183</b>	11.13

Ausable Bayfield Conservation Authority

**Proposed Five Year Forecast 2024 - 2028**

July 20 '23

5 Year %  
Average

Description	Project #	Approved	Proposed Five Year					Increase
		2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	
<b>Operating Levy - Category 3</b>								
Education	30's	\$78,937	\$100,646	\$103,156	\$105,717	\$108,329	\$110,993	7.48
Stewardship	75's	\$35,994	\$38,158	\$43,731	\$45,307	\$46,909	\$48,538	6.25
<b>Local Water Quality Monitoring</b>								
Farm Monitoring Demo - Huronview	5116	\$0	\$5,100	\$5,300	\$5,500	\$5,700	\$6,000	
Fisheries and Drain Assessments	5140	\$0	\$0	\$0	\$0	\$0	\$0	
Sentinell Well Program	5153	\$0	\$0	\$0	\$0	\$0	\$0	
Water Monitoring - Benthic	5157	\$10,000	\$8,177	\$8,353	\$8,534	\$8,718	\$8,906	
Spills Response	5158	\$2,000	\$2,100	\$2,142	\$2,186	\$2,230	\$2,275	
Enhanced Water Quality Monitoring	5159	\$13,000	\$17,813	\$19,203	\$19,567	\$19,938	\$20,316	
Ausable River - Wetlands	5173	\$0	\$5,500	\$5,800	\$5,887	\$5,975	\$6,065	
BSRA Water Sampling	5191	\$15,000	\$22,169	\$22,629	\$23,098	\$23,577	\$24,066	
Watershed Report Card	5198	\$5,000	\$0	\$0	\$0	\$24,000	\$7,500	
		\$45,000	\$60,858	\$63,427	\$64,771	\$90,138	\$75,128	12.82
<b>Sub Watershed Plans &amp; Projects</b>								
Subwatershed Strategy	5110	\$0	\$6,000	\$6,082	\$6,164	\$6,248	\$6,333	
Watershed BMP Evaluation	5115	\$0	\$5,450	\$5,543	\$5,637	\$5,733	\$5,831	
Ausable River Recovery - Monitoring	5170	\$17,900	\$18,000	\$18,360	\$18,727	\$19,102	\$19,484	
OAC Management Strategy	5171	\$3,500	\$3,600	\$8,853	\$9,028	\$9,207	\$9,389	
Partnerships	5195	\$0	\$0	\$5,200	\$5,500	\$5,610	\$5,722	
		\$21,400	\$33,050	\$44,037	\$45,057	\$45,900	\$46,759	18.75
<b>Total</b>		<b>\$181,331</b>	<b>\$232,711</b>	<b>\$254,352</b>	<b>\$260,851</b>	<b>\$291,276</b>	<b>\$281,419</b>	<b>9.69</b>

**Ausable Bayfield Conservation Authority**  
**Proposed Five Year Forecast 2024 - 2028**

July 20 '23

Description	Approved	Proposed Five Year				
	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
<b>Capital/Reserve</b>						
<b>To Reserve</b>						
<b>Reserve Funded by General Levy \$</b>						
Maintaining Existing Structures	4,000	4,000	4,000	4,000	4,000	4,000
Specific Amortization - Building	3,483	3,458	3,456	3,427	3,427	3,426
Specific Amortization - Linear Assets	1,159	1,159	1,159	1,159	1,159	1,159
Specific Amortization - Land Improvements	464	403	401	290	290	251
Specific Amortization - Office furniture & Fixtures	196	142	142	142	142	121
Floodplain Structures - Annually	3,350	3,350	3,350	3,350	3,350	3,350
	12,652	12,512	12,508	12,368	12,368	12,307
<b>Funded by other \$'s</b>						
Floodplain Spec. Benefitting & Grant	15,000	15,000	15,000	15,000	15,000	15,000
IT Reserve - Internal Operations	0	0	0	0	0	-0
Vehicle Reserve - Internal Operations	7,644	27,538	0	1,561	0	0
Accessibility	0	0	0	0	0	0
	35,296	55,050	27,508	28,930	27,368	27,307
<b>Capital</b>						
<b>Vehicle/Equipment Purchases</b>						
Miscellaneous	36,105	20,000	0	0	0	0
Admin. Centre - Accessibility Renovation	0	25,000	50,000	0	0	0
Van	0				80,000	0
Truck Replacement	0	0	60,000	0	0	
Ford F350 Replacement	0	0		0	0	60,000
Dodge Pick Up Replacement	0	0	0	45,000	0	
Ford F150 Replacement	40,000	0	0	0	0	0
	76,105	45,000	110,000	45,000	80,000	60,000
IT purchases funded through operations	26,000	24,400	32,300	24,900	17,700	18,430
	102,105	69,400	142,300	69,900	97,700	78,430

## Ausable Bayfield Conservation Authority

## Proposed Five Year Forecast 2024 - 2028

July 20 '23

Description	Approved	Proposed Five Year				
	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
<b>From Reserves</b>						
Dep #1010 -Wage Market Check	8,250	0	0	0	0	0
Dep #1010 - CA Act Update	5,000	0	0		0	0
Dep #1010 - Watershed-Based Resource Management Strategy	20,000					
Dep #1020 - Accessibility Improvements	0	15,000	25,000	0	0	0
Dep #1031 - Information Technology	14,600	10,000	0	5,000	0	0
Dep #1090 - HTLTC CA Lands	15,547	15,891	0	0	0	0
Dep #80 - Vehicle & Equipment	0	0	11,462	0	24,893	9,323
Dep #5122 - Shoreline Management Plan	0	0	0	0	0	0
Dep #6599 - C.A. Major Maintenance	15,000	6,000	16,000	12,000	30,000	30,000
Dep #6510 - Bannockburn Maintenance	12,000	0	0	0	0	0
Dep #6020 - Farm Land	71,727	74,003	75,013	76,038	77,076	78,129
	<b>162,124</b>	<b>120,894</b>	<b>127,475</b>	<b>93,038</b>	<b>131,969</b>	<b>117,452</b>

**Ausable Bayfield Conservation Authority**  
**Proposed Five Year Forecast 2024 - 2028**

July 20 '23

5 Year %  
Average  
Increase

Description	Approved	Proposed Five Year					5 Year % Average Increase
	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	
<b>ABCA - 5 Year</b>							
<b>REVENUE</b>							
<b>Revenue from Operations</b>							
Grant	\$373,313	\$442,012	\$430,933	\$412,763	\$340,068	\$316,999	(2.54)
Levy, Operating - Category 1	\$1,034,431	\$1,134,861	\$1,158,202	\$1,183,431	\$1,209,324	\$1,235,695	3.66
Levy, Operating - Category 1 Projects	\$180,440	\$334,056	\$348,312	\$294,272	\$210,982	\$232,183	11.13
Levy, Operating - Category 2	\$6,500	\$0	\$0	\$0	\$0	\$0	
Levy, Operating - Category 3	\$181,331	\$232,711	\$254,352	\$260,851	\$291,276	\$281,419	0.00
Levy, Special Benefit	\$83,506	\$88,757	\$90,578	\$123,102	\$109,791	\$96,269	4.22
Levy, Special Benefit, WECI	\$0	\$17,731	\$28,690	\$4,775	\$4,863	\$4,952	#DIV/0!
Rental	\$61,969	\$63,210	\$64,479	\$65,775	\$67,101	\$68,455	2.01
Conservation Area User Fees	\$110,900	\$113,356	\$115,867	\$118,434	\$121,057	\$123,738	2.21
Sales & Service	\$714,312	\$722,957	\$739,873	\$757,813	\$773,584	\$790,424	2.05
Donations	\$1,000	\$0	\$0	\$0	\$0	\$0	#DIV/0!
Interest	\$25,000	\$25,037	\$25,157	\$25,638	\$26,343	\$26,912	1.49
Partnership Contributions	\$1,039,195	\$815,307	\$764,181	\$349,971	\$263,096	\$259,255	(21.66)
Deferred from Prior Year	\$1,355,611	\$1,084,758	\$221,542	\$92,100	\$5,020	\$4,437	(52.83)
From Reserve	\$162,124	\$120,894	\$127,475	\$93,038	\$131,969	\$117,452	(3.23)
<b>TOTAL REVENUE</b>	<b>\$5,329,631</b>	<b>\$5,195,647</b>	<b>\$4,369,641</b>	<b>\$3,781,963</b>	<b>\$3,554,473</b>	<b>\$3,558,190</b>	<b>(7.55)</b>
<b>EXPENSES</b>							
Purchased Services	\$448,574	\$552,557	\$486,974	\$441,162	\$363,228	\$394,132	(1.45)
Advertising	\$9,021	\$9,097	\$9,350	\$9,535	\$9,743	\$9,941	1.96
Memberships, Dues, Licenses	\$58,095	\$58,407	\$58,994	\$60,287	\$61,610	\$62,961	1.62
Maintenance & Repair	\$49,999	\$43,184	\$68,139	\$55,115	\$46,113	\$47,133	2.18
Property Taxes	\$62,129	\$63,505	\$64,912	\$66,350	\$67,819	\$69,321	2.21
Office Operations	\$122,396	\$137,502	\$124,412	\$183,667	\$150,581	\$119,690	2.38
Rental	\$12,039	\$11,489	\$10,986	\$10,973	\$11,181	\$11,273	(1.27)
Training and Development	\$19,603	\$20,591	\$17,991	\$17,278	\$17,656	\$18,037	(1.44)
Travel Costs & Accom	\$12,937	\$12,052	\$11,842	\$12,027	\$12,285	\$12,530	(0.58)
Uniforms	\$7,850	\$7,608	\$7,602	\$7,533	\$7,697	\$7,858	0.04
Utilities	\$39,925	\$40,582	\$41,299	\$42,161	\$43,086	\$44,006	1.97
Vehicles & Field Equipment	\$97,491	\$99,068	\$99,797	\$97,873	\$100,030	\$102,218	0.96
Program Costs	\$748,528	\$1,015,313	\$566,034	\$313,048	\$253,533	\$265,038	(13.56)
Board of Director's	\$26,027	\$25,359	\$25,087	\$25,266	\$25,767	\$26,041	0.02
Wages & Benefits	\$2,707,639	\$2,749,730	\$2,514,313	\$2,335,837	\$2,254,641	\$2,258,117	(3.49)
Capital Purchase	\$102,105	\$69,400	\$142,300	\$69,900	\$97,700	\$78,430	8.44
Amortization	\$160,600	\$163,978	\$168,442	\$174,722	\$184,966	\$198,548	4.35
Deferred to Future Year	\$769,977	\$225,154	\$92,100	\$5,020	\$4,437	\$4,156	(48.47)
To Reserves	\$35,296	\$55,049	\$27,509	\$28,930	\$27,369	\$27,307	1.10
<b>TOTAL EXPENDITURE</b>	<b>\$5,490,231</b>	<b>\$5,359,625</b>	<b>\$4,538,082</b>	<b>\$3,956,685</b>	<b>\$3,739,439</b>	<b>\$3,756,737</b>	<b>(7.11)</b>
Surplus/(Deficit)	(\$160,600)	(\$163,978)	(\$168,441)	(\$174,722)	(\$184,966)	(\$198,547)	

## *ABCA – Program Report*

**To:** Board of Directors  
**Date:** July 20, 2023  
**From:** Nathan Schoelier, Stewardship & Lands Manager  
**Subject:** Clinton Conservation Area Disc Golf Course

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### **Background**

Ausable Bayfield Conservation Authority (ABCA) owns Clinton Conservation Area (CCA), located outside of Clinton, on the east side of Highway 4, immediately south of the Bayfield River. The property is located almost entirely within the Bayfield River floodplain, providing watershed benefits as it exists in a natural state comprised of forests and meadow habitat.

From 1994 to 2021, the Clinton Lions Club managed the CCA through a partnership with the ABCA. The Lions were generally responsible for managing CCA, including grass cutting, clean-up, and booking events at the pavilion. ABCA assisted the Lions with trail development and maintenance; worked with the Lions for fundraising ideas; and managed the conservation area during the winter months. In 2021, the Clinton Lions Club disbanded, resulting in the end of a valuable partnership that lasted more than two-decades. At that time, ABCA resumed the management of CCA.

In 2016, the Lions approached ABCA with the idea of creating a nine-hole disc golf course, with two tees per hole at CCA. The disc golf course was approved in July 2016, with the following conditions:

1. No trees would be removed to create the course
2. The course will be created in a location and manner which does not cause harm to park users or Highway 4 traffic
3. The Clinton Lions Club will assume all costs and responsibility for installation and maintenance.
4. The course and associated activities will be included in the Lions Club insurance.
5. Approval from ABCA staff for the location of the course and associated posts and signs will be received prior to construction.
6. The ABCA gives permission to the Lions Club to collect donations or entry fees for the use of the course.
7. If the agreement with Lions Club ceases to exist:
  - a. The club will have the option to remove the course, or the equipment will become the property of the ABCA.

- b. The ABCA will not have an obligation to continue to maintain the course if the Lions Club no longer has an agreement to maintain the property.

In 2017, the individual who stemmed much of the course development approached the former CCA property management committee with a request to install patio stone tees, and expand the course to eighteen holes, and expand it into the adjacent wooded areas and trails. The committee decided that the course should not grow beyond nine holes and not exist beyond the grassed areas. The same request was made by the individual again in 2021.

Upon resuming the management of CCA, ABCA staff became aware of some of the challenges at CCA, particularly associated with the disc golf course. The challenges include unauthorized events, structures, and signage, and require a significant amount of staff time to monitor and manage. Since the Lions Club disbanded, no disc golf group or club exists at CCA; there is no funding or cost-recovery available to support the course.

Through further course interactions, staff felt that there was a concern for both conservation area users and Highway 4 traffic. Ongoing requests for course expansion, ongoing challenges, and safety concerns led to the need for a course assessment to gain a better understanding of the course's viability at CCA.

Kevin Farley, a designer from Fluent Disc Sport (FDS) completed an assessment of the course in 2023. FDS rates courses from A to F; CCA's course scored an 'E,' they note 'that is has numerous and significant safety issues.' According to FDS, the hazards of greatest concern that they identified include:

- Throwing across pathways used regularly by other park users
- Throwing at or near structures like the washrooms, children's playground, and covered pavilion area
- Throwing alongside roads and parking areas with no protection for vehicles
- Having targets and tee pads in close proximity where errant throws are likely to land

Three recommendations were provided to ABCA by FDS, with two recommendations being identified as 'preferred' and the third being identified as requiring further measurements and consultation to determine its viability. The two preferred options are:

1. Reduce the course to 6-holes, with 1 tee per hole. This would require a complete re-design. It is estimated that this may cost approximately \$6700.
2. Expand the footprint of the course into the adjacent naturalized areas. Further consultation would be required to provide a cost estimate for this option.

Another option would be to remove the disc golf course. Staff considered the recommendations in the report, along with the identified safety issues; the limited use that the course receives; and the staff time required to manage the current course, and make the following recommendation:

**Recommendation**

Recommended that the Ausable Bayfield Conservation Authority Board of Directors approve the removal of the disc golf course at the Clinton Conservation Area.